



July 2026

# Re-Introducing the Regulatory Assistance Project

**Jay Griffin – U.S. Executive Chair**  
former Hawaii PUC Chair

## **Effective consumer advocacy: Courage + technical excellence**

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**Ensuring credibility of commitments**

**Leveling the playing field before commissions**

**The political courage it requires to truly protect consumers**

# The need for credible, non-partisan expertise has never been more important

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**RAP U.S.**

***RAP uniquely combines  
trusted peer experience  
with cutting-edge  
technical knowledge***

**State-level institutions are critical for delivering  
transformational change in the energy system**

**Commissions face unprecedented complexity  
and public pressure**

**Commissions need, and want, more support**

# RAP has renewed our US strategy to support bolder regulatory leadership

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- RAP has a 30-year **track record of regulatory innovation**
- RAP is doubling down on our **core strengths: seasoned practitioners with credible, independent expertise.**
- At the same time, **we're evolving our strategy:**
  - Creating **the space** for regulatory reform
  - **Focusing on all states and regions**
  - **Tackling the structural issues** that hold back progress
- A new **non-partisan Commissioner Council** anchors our work: providing today's decision-makers with trusted peers who know what it takes to lead, while elevating the most urgent issues at both state and national levels.
- We've also **restructured the U.S. program around four regional hubs**, ensuring our work is grounded in the distinct challenges and opportunities across a diverse regulatory landscape

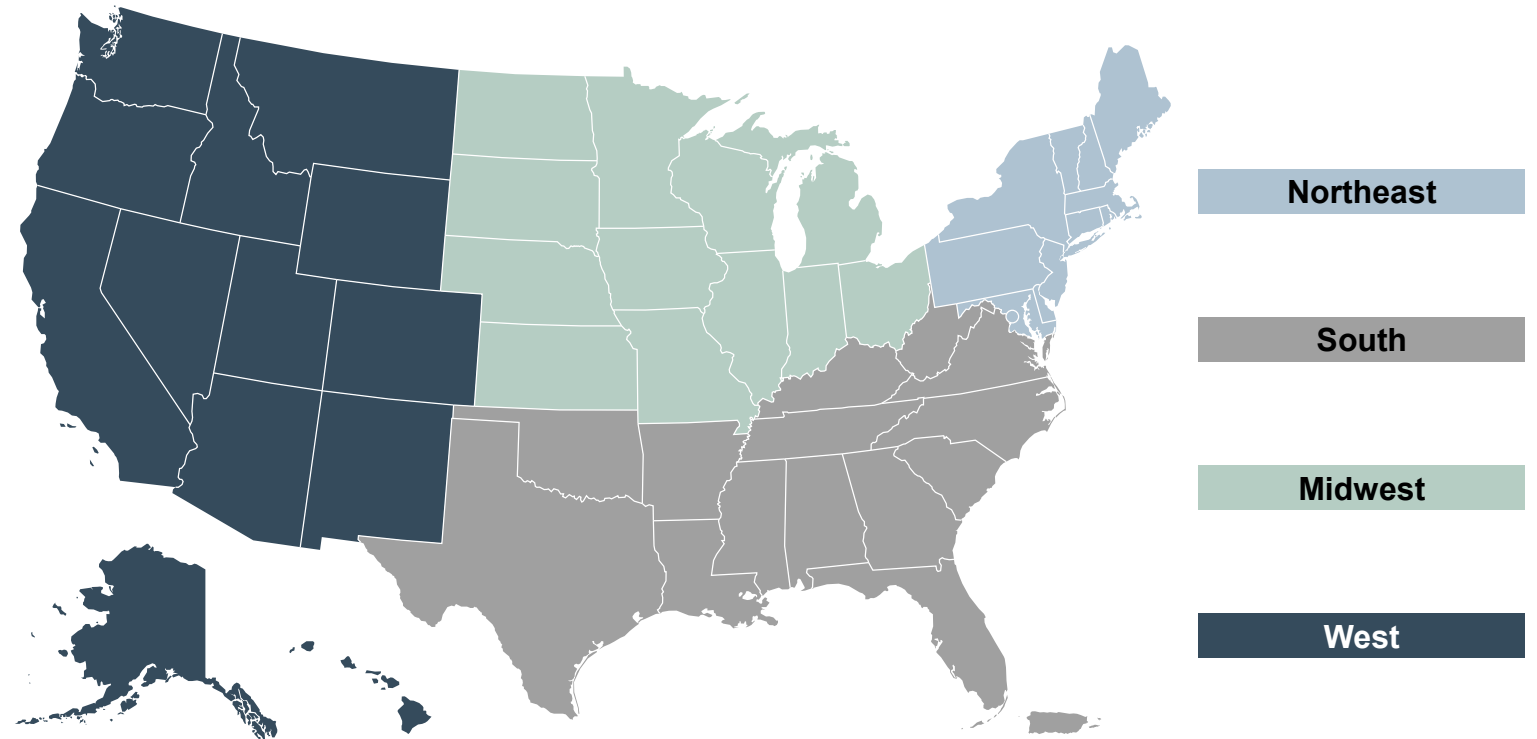


# RAP's team is organized around four regions, each guided by former public utility commissioners

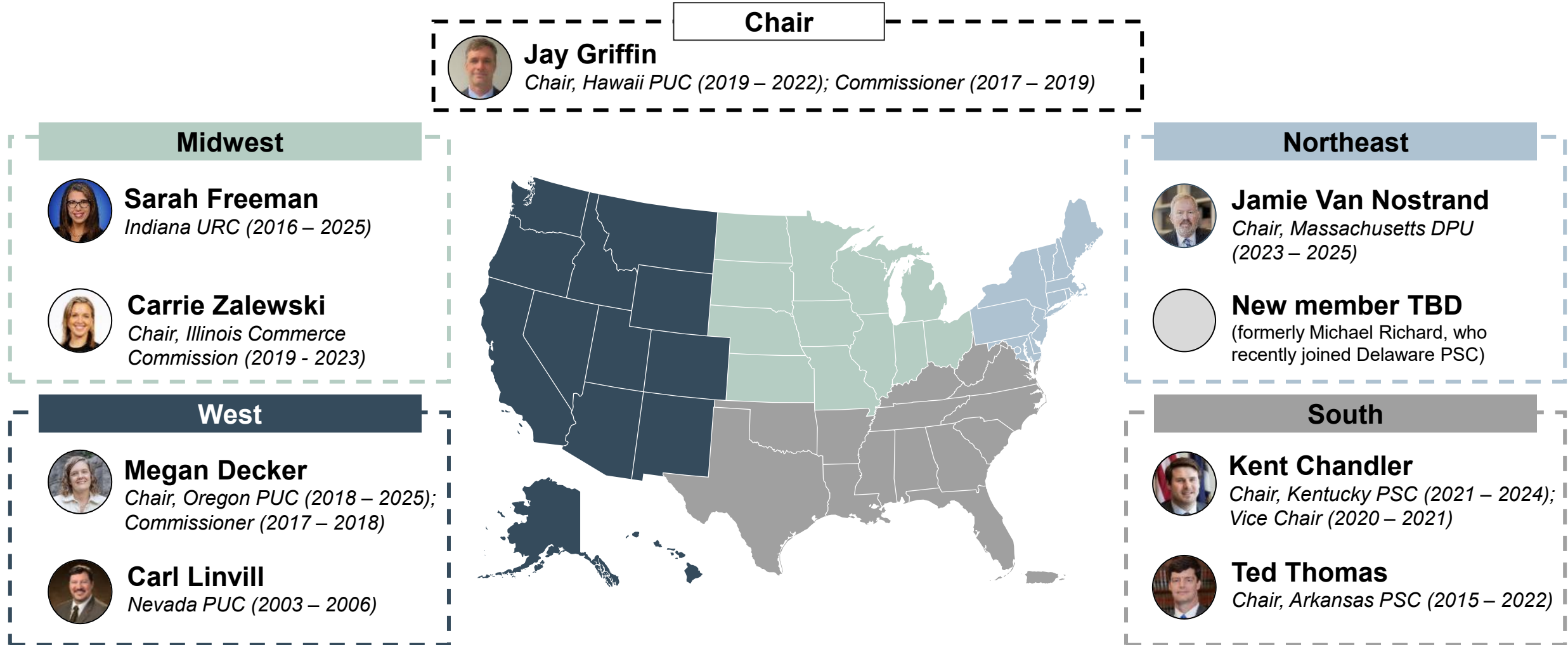
## Our regional model

- Break out strategic priorities by region
- Build and mobilize a strong bench of former commissioners and consumer advocates
- Develop tailored strategies to assist each region
- Leverage NARUC's regional structures

## RAP regions



# RAP's Council of Commissioners provides commissions and consumer advocates advice and courage for bold action



# Thinking big across our national goals: our new Research and Strategy Hub

*The Research and Strategy Hub will lead on:*



**Development of publications**



**Coordination of national policy innovation and strategy**



**Direction of national level partnerships**



**Support for the Council of Commissioners**

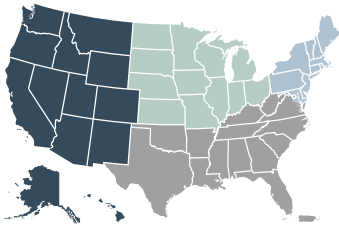
## Upcoming publications from R&S

- ① **Making electricity cheaper:** RAP's reform agenda geared towards regulators and consumer advocates to reduce near- and long-term electricity prices and bills across all U.S. jurisdictions  
*September 2026*
- ② **Data centers and cost allocation:** w/ LBNL. Near-term guidance on fair cost and risk allocation frameworks for large loads.  
*White paper July 2026, full report by EOY*
- ③ **Heat pumps as an efficiency resource in southeast:** Policy levers to capture heat pump efficiency gains for southeast winter peak demand.  
*Summer 2026*

## We're asking you to partner with us on this next chapter of RAP

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**Our offer:** direct assistance, Council convenings, or something we build together.  
Let us know what would help most



### Direct assistance

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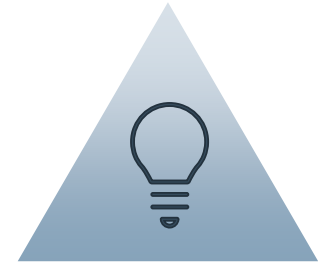
*Regional teams can provide hands-on technical and strategic support*



### Council convenings

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*Pairs consumer advocates with RAP's Council of commissioners*



### Other ideas

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*Tell us what else would help, let's work together*



## How to connect with us

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### Jay Griffin – US Director

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Connect with me on  
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### Regional leads

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### Sign up for RAP's newsletter

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